

Staff survey methodology and results

# **HMP/YOI Styal**

December 2024

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### Staff survey methodology

A survey of staff is carried out at the start of every inspection, the results of which contribute to the evidence base for the inspection.

HMI Prisons researchers developed an online questionnaire consisting of structured questions exploring the experience of staff in the establishment. There are also four open questions which allow staff to describe their experiences and tell inspectors anything else they think is important. These comments are not published or shared with the establishment.

#### Distribution

HMI Prisons researchers provide a link to the survey embedded in a covering email. The covering email explains the purpose of the survey, that participation is voluntary and gives assurances about confidentiality and anonymity, enabling staff to give their informed consent to participate. This email is sent to the establishment with a request that it is forwarded to all staff working at the establishment; an HMI Prisons researcher is copied into this email to provide assurance. Additionally, researchers distribute postcards to wing offices for the attention of staff about details of the online survey which included the link.

#### Survey response

The survey was sent to 542 email addresses at HMP/YOI Styal. Staff were given seven days to complete the survey. We received a total of 63 completed questionnaires.

We cannot be sure that every member of staff working at the establishment received the email. Furthermore, because the online survey is set up to enable multiple responses from a single device (to facilitate participation by those who share computers), it is possible that individuals may have completed the questionnaire more than once. It is therefore not possible to provide an accurate response rate.

#### **Full survey results**

The full survey results for staff at HMP/YOI Styal provide a breakdown of responses for only the structured questions. Percentages have been rounded and therefore may not add up to 100%.

The full inspection report is available on our website at: https://www.justiceinspectorates.gov.uk/hmiprisons/inspections/

# **Staff survey**

### **About you**

| Q1    | Please tick the option which refrontline operational staff |              |               |             |            | 3 (5%)<br>2 (3%)<br>12 (19%)<br>13 (21%) |
|-------|------------------------------------------------------------|--------------|---------------|-------------|------------|------------------------------------------|
| Staff | well-being                                                 |              |               |             |            |                                          |
| Q2    | How well is the establishmen                               | t supportin  | g staff well- | being?      |            |                                          |
|       | Very well                                                  |              |               |             |            | 7 (11%)                                  |
|       | Quite well                                                 |              |               |             |            | 25 (40%)                                 |
|       | Neither well nor poorly                                    |              |               |             |            | 9 (14%)                                  |
|       | Quite poorly                                               |              |               |             |            | 16 (25%)                                 |
|       | Very poorly                                                |              |               |             |            | 6 (10%)                                  |
|       |                                                            |              |               |             |            |                                          |
| Q3    | How would you describe your                                | r morale at  | work:         |             |            |                                          |
|       | Very high                                                  |              |               |             |            | 5 (8%)                                   |
|       | High                                                       |              |               |             |            | 18 (29%)                                 |
|       | Neither high nor low                                       |              |               |             |            | 20 (32%)                                 |
|       | Low                                                        |              |               |             |            | • •                                      |
|       | Very low                                                   |              |               |             |            | 5 (8%)                                   |
|       | -                                                          |              |               |             |            |                                          |
| Priso | ner well-being                                             |              |               |             |            |                                          |
| Q4    | Please indicate to what exten                              | t you agree  | or disagree   | with the fo | llowing st | atements:                                |
|       |                                                            | Strongly     | Somewhat      | Somewhat    | Strongly   | Don't know                               |
|       |                                                            | agree        | agree         | disagree    | disagree   |                                          |
|       | Reasonable steps are being                                 |              | 22 (35%)      |             | 6 (10%)    | 3 (5%)                                   |
|       | taken to keep prisoners safe                               | , ,          | , ,           | ,           | ,          | ,                                        |
|       | Prisoners are having enough time out of their cells        | 22 (35%)     | 20 (32%)      | 6 (10%)     | 5 (8%)     | 9 (15%)                                  |
|       |                                                            |              |               |             |            |                                          |
| Lead  | ership in this establishment                               |              |               |             |            |                                          |
| Q5    | How clearly are the top priori                             | ties of this | establishme   | ent commun  | icated to  | you?                                     |
|       | Very clearly                                               |              |               |             |            | <del>-</del>                             |
|       | Quite clearly                                              |              |               |             |            | 29 (46%)                                 |
|       | Not very clearly                                           |              |               |             |            | ` '                                      |
|       | Not at all clearly                                         |              |               |             |            | ` '                                      |
|       | I don't know the top priorities                            |              |               |             |            | 3 (5%)                                   |

| Q5a | To what extent do you ag<br>Strongly agree                                                                                                              | _              |              |              | -        |                                            |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------|--------------|----------|--------------------------------------------|
|     | Somewhat agree                                                                                                                                          |                |              |              |          | ` '                                        |
|     | Somewhat disagree                                                                                                                                       |                |              |              |          | • •                                        |
|     | Strongly disagree                                                                                                                                       |                |              |              |          | ` ,                                        |
|     | Don't know                                                                                                                                              |                |              |              |          | • •                                        |
|     | DOTT KNOW                                                                                                                                               |                |              |              |          | 3 (370)                                    |
| Q6  | Please indicate to what extent you agree or disagree that your knowledge are sufficient to do your job well (e.g. training and development opportunitie |                |              |              |          |                                            |
|     | Strongly agree                                                                                                                                          |                | -            | •            |          | •                                          |
|     | Somewhat agree                                                                                                                                          |                |              |              |          | , ,                                        |
|     | Somewhat disagree                                                                                                                                       |                |              |              |          | , ,                                        |
|     | Strongly disagree                                                                                                                                       |                |              |              |          |                                            |
|     | on ongry aloughou                                                                                                                                       |                |              |              |          | 0 (070)                                    |
| Q7  | How often do you meet w progressing in your role?                                                                                                       | •              |              |              |          |                                            |
|     | About once a month                                                                                                                                      |                |              |              |          |                                            |
|     | Approximately once every t                                                                                                                              |                |              |              |          |                                            |
|     | Approximately twice a year                                                                                                                              |                |              |              |          |                                            |
|     | Once a year or less                                                                                                                                     |                |              |              |          |                                            |
|     | I have not had the opportur                                                                                                                             | nity to meet w | vith someone |              |          | 4 (6%)                                     |
| Q8  | Please rate the quality of Very good Good Neither good nor poor Poor Very poor                                                                          |                |              |              |          | 9 (14%) <sup>*</sup><br>12 (19%)<br>5 (8%) |
| Q9  | Please use the scale to ra                                                                                                                              |                |              |              |          |                                            |
|     |                                                                                                                                                         |                |              | Occasionally |          |                                            |
|     | Governors/directors and senior managers in this establishment are approachable (e.g. they take time to listen)                                          | 16 (26%)       | 17 (27%)     | 24 (39%)     | 3 (5%)   | 2 (3%)                                     |
|     | Governors/directors and senior managers in this establishment acknowledge and celebrate good work                                                       | 10 (16%)       | 20 (32%)     | 28 (45%)     | 3 (5%)   | 1 (2%)                                     |
|     | Governors/directors and senior managers set high standards of behaviour for staff                                                                       | 12 (19%)       | 17 (27%)     | 24 (39%)     | 7 (11%)  | 2 (3%)                                     |
|     | Governors/directors and senior managers challenge poor behaviour by staff                                                                               | 9 (15%)        | 19 (31%)     | 17 (27%)     | 13 (21%) | 4 (6%)                                     |

## Raising concerns

| Q10         | Do you know what the formal procedure is to raise concerns (whistleblowing) in this establishment? |           |  |  |  |  |
|-------------|----------------------------------------------------------------------------------------------------|-----------|--|--|--|--|
|             | Yes                                                                                                | 47 (75%)  |  |  |  |  |
|             | No                                                                                                 | , ,       |  |  |  |  |
| Q11         | Have you formally raised concerns about this establishment?                                        | 0 (4.40() |  |  |  |  |
|             | Yes                                                                                                | ` ,       |  |  |  |  |
|             | No                                                                                                 | 54 (86%)  |  |  |  |  |
| Q12         | Would you formally raise concerns if you had any?                                                  |           |  |  |  |  |
|             | Yes                                                                                                | 38 (72%)  |  |  |  |  |
|             | No                                                                                                 | 2 (4%)    |  |  |  |  |
|             | Don't know                                                                                         | 13 (25%)  |  |  |  |  |
| Q14         | Who or what organisation did you raise your concern to?                                            |           |  |  |  |  |
| Q 14        | A colleague                                                                                        | 2         |  |  |  |  |
|             | <b>G</b>                                                                                           |           |  |  |  |  |
|             | A manager                                                                                          |           |  |  |  |  |
|             | Human resources                                                                                    |           |  |  |  |  |
|             | Ofsted or Estyn                                                                                    |           |  |  |  |  |
|             | Care Quality Commission or Healthcare Inspectorate Wales                                           |           |  |  |  |  |
|             | HM Inspectorate of Prisons                                                                         |           |  |  |  |  |
|             | Trade union                                                                                        | 2         |  |  |  |  |
|             | Professional organisation                                                                          | 2         |  |  |  |  |
|             | Police                                                                                             | 1         |  |  |  |  |
|             | Other                                                                                              |           |  |  |  |  |
| Q15         | Were your concerns taken seriously?                                                                |           |  |  |  |  |
| <b>Q</b> 10 | Yes                                                                                                | 2 (22%)   |  |  |  |  |
|             | No                                                                                                 | ,         |  |  |  |  |
|             | Don't know                                                                                         | \ /       |  |  |  |  |
|             | DOLL KHOW                                                                                          | 4 (44 /0) |  |  |  |  |
| Q16         | Was any effective action taken in response to the concerns you had raise                           |           |  |  |  |  |
|             | Yes                                                                                                |           |  |  |  |  |
|             | No                                                                                                 | ` '       |  |  |  |  |
|             | Don't know                                                                                         | 6 (67%)   |  |  |  |  |
| Q18         | Have you ever witnessed staff behaving inappropriately towards prisoner establishment?             | s at this |  |  |  |  |
|             | Yes                                                                                                | 23 (37%)  |  |  |  |  |
|             | No                                                                                                 | ` ,       |  |  |  |  |
|             | Don't know                                                                                         | ` '       |  |  |  |  |
| Q19         | Have you ever witnessed staff behaving inappropriately towards each other at this establishment?   |           |  |  |  |  |
|             | Yes                                                                                                | 32 (51%)  |  |  |  |  |
|             |                                                                                                    | ` ,       |  |  |  |  |
|             | No                                                                                                 | ` ,       |  |  |  |  |
|             | Don't know                                                                                         | 3 (3%)    |  |  |  |  |